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Shantung / Cheeloo
Corres.
Presbyterian Church in the U.S.A.,
Women's Board 1921-1926

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December 17, 1921.

Miss Elizabeth R. Bender,
150 Fifth Avenue,
New York City, New York.

Dear Miss Bender:-

A letter has just come from Dr. Beebe in which he says:-

"In regard to the location of the Medical Schools for Women the C.M.M.A. does not think at present there is any occasion for changing the action previously taken".

I have not yet had time to read the full minutes but send you this information at once. I have not yet found Dr. Leonard's letter and am wondering if there is any possibility of its being at your office. I have prepared the abstract from Dr. Love's letter and am thankful to have this authoritative statement from Dr. Beebe to send with the call for the meeting. As soon as you find out when and where it is to meet I will send out the notice. Another possibility for the time and place is at Atlantic City on the evening of January 10th.

A motion was passed by our Council yesterday authorizing Mr. Scott to O.K. the Presbyterian half of the bills for Dr. Waddell's purchases for the North China Medical School. Should you or he ask Miss Olson to pay the money up to that amount to the two Boards concerned? I should think that you as the Secretary of the Joint Committee should.

Mr. Scott has to-day suggested to me that we might ask Yenching Committee to act for the Medical School until it has its own Committee, but I raised the matter of the difficulty that has already arisen as to the division and handling of funds and did not agree with his proposition. As I talked with him another idea occurred to me which he thought good. It is that your Board and ours should take the initiative and propose that there be a Committee, not only propose but take active steps to create one. I think the Boards are the ones that should do this and not individual members of them. When Mrs. McDowell is here cannot we three and Mrs. Avann if she comes get together and work out a tentative form of a constitution consulting Mrs. Avann by correspondence if not in person. I would also favor once more asking the Congregational Board to come in, for they certainly should and I hear that they closed their year far better than they expected. Dr. Patton seemed quite surprised when I told him they had declined. Also I have had modifications of their statements declining in which they hope to in the future. Also as their three Boards are getting closer together and as Mrs. Evans is taking hold of their leadership I think we should make another effort.

Quite a quantity of Gining reports have come to my office; if you have not received a similar number I will send them over to you.
Miss Hodge was obliged to leave the office before this letter was typed.

Sincerely yours,

0854

March 11th, 1922.



Dear Dr. Brock:-

Last summer I received a letter from Dr. Leonard stating that there were no funds for the rent for Dr. Scott and Dr. Waddell, assigned to the North China Medical College, and I was talking with the Sage Legacy Committee about it thinking that they might be able to make an appropriation from their income to pay for the rents for these two women. The matter had lagged until at the time you were ill, when I asked Miss Kilmer about the estimates for the North China Union Medical College. She says that there was no amount entered in the estimates for 1921-22, neither was there for 1922-23 "but the summary gives amount for Mission and reads: 'Plus amount for Union Medical College for Women'". In view of this I ventured to present it to the Sage Legacy and they voted to pay this year the amount needed for rent for these two women. I have talked a little with Mr. Scott about it, and after consultation with him I wrote to Dr. Leonard telling her that the Sage Legacy had voted this but she must understand that it is very unusual and that she should have the rent item in the estimates for next year.

This note is to inform you that the money is ready when word comes as to the amount needed. I hope that you and Mr. Scott will approve of this and let it be sent either as a special appropriation or direct to the college. I should suppose the former was the better way.

Sincerely yours,

Margaret E. Hodge^{m.}

Miss Hodge was obliged to leave the office before this letter was typed.

0855

SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, SHANTUNG
CHINA

SCHOOL OF MEDICINE
Office of Dean

H January 31st, 1923.

Miss Margaret Hodge,
Presbyterian Board of Foreign Missions,
156 Fifth Avenue,
NEW YORK

Dear Miss Hodge:

By separate package I am sending a copy of memoranda made out by Dr. Balme as a sequel to a visit he and I made to Peking the week before last. Appended are the resolutions made by our Faculty a day or so later. You will see from it that, since all the authorities concerned have endorsed the plan of union, we have gone forward to make concrete plans for putting it into effect, hoping that by the time we shall need it, the necessary financial arrangements will have been made.

There is, of course, a lot remaining to be done. First and most important, it would seem, would be the formation of a responsible committee at home to represent the interests of the women's part of the school. Failing that, we should doubtless lose many opportunities for support that could otherwise be secured. One of the first things in regard to finance will be taking account of stock and finding out what the real resources are of the women's school.

While we were in Peking we received word from Mrs. Frame that she had returned a check to Miss Bender as being funds which more rightly belonged to the Women's Medical School. It was only by chance that we heard of this, and Mrs. Frame thought also that similar repayment had been made by Ginling for the same purpose. It is highly important to the Women's School and to us to get as early word as possible of any resources they may have. This plan of amalgamation has met with such general approval and its advantages are so obvious that we are strongly hoping that the means will be found to put it through. We realise very clearly, however, that we cannot afford to go on with it, or even to take the first steps, unless there is sufficient actual support in a financial way. We are having anxieties enough with our own finances not to be willing to invite these ladies in unless there is reasonable ground that they and we will have adequate support.

It is possible that I shall be at home this summer, reaching New York about May 29th and returning in August. The main object of my visit concerns family matters but the Faculty

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have been good enough to agree to a more extended vacation this summer. I travel at my own expense. I hope very much that I shall see you at the Conference for new missionaries.

Yours very sincerely,

(signed) Samuel Cochran

P.S. The amount of the check which Mrs. Frame returned to Miss Bender was \$15,141.30. Word has come from Mrs. Thurston that she has no personal knowledge of Ginling having returned any funds, but it is possible it might have been done without her having known as she has not had complete reports from America.

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The Woman's Board of Foreign Missions
of the
Presbyterian Church in the U. S. A.
156 Fifth Avenue, New York, N. Y.

Miss Margaret E. Hodge, *President*
Mrs. Charles K. Roys, *General Secretary*
Miss Lucy Lepper, *Treasurer*

March 22nd, 1923.



To/
The members of the North China Union Medical Committee.

Dear Friends:-

Letters have been received from Dr. Balme and Dr. Cochran in regard to the need for beginning building in Tsinan immediately if we are to house the students there next fall, which is the desire of the faculties in Tsinan and Peking. Dr. Eliza E. Leonard has come to Philadelphia for medical treatment, and I saw her ten days ago. She told me that as they had a small amount of money on hand she had taken the responsibility of authorizing them to begin building. On March 17th the following cablegram was received:

"How much is available for Union Medical College, Peking, resulting from joint Girls' college campaign. Are we authorized to proceed in the matter of erection single dormitory on the same plan as last Peking University."
(Signed) Balme.

The Presbyterians have available \$35,000. gold, though as some of it is in good securities they would want a short time in order not to lose on their sale. In view of the urgent need of funds may I have your vote in writing immediately? If it is favorable the Treasurer will cable this amount, and also any money that may come from the Christmas Fund and Joint Campaign for the Union Colleges.

It seems advisable to have a meeting in the near future. Would any of the following dates suit you? They are the only ones that Miss Bender and I have; we know that Mrs. McDowell cannot come on April 4th:

April 4, 6, 17, 18, 19.

Sincerely yours,

Margaret E. Hodge

ANSWER-

See-INTER-OFFICE

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156 Fifth Avenue,
New York City.

June 28th, 1933.

Re. Amalgamation of the North China Union Medical College for Women, Peking,
with the School of Medicine of the Shanghai Christian University, Szechuan.

China Medical Board,
61 Broadway,
New York City.

(Attention of Mr. Roger Greene)

Dear Sirs:-

You have been from the first in touch with the negotiations between the Women's Medical School at Peking and the School at Szechuan, and you have given us reason to believe that the plan has your sympathy and approval. The Mission Boards on recommendation from the field have voted in favor of the union of the two Schools. Matters have now reached the stage where we can make the following statement in regard to

I. CAPITAL FUNDS

In hand -

Presbyterian Women's Board, Margaret Olivia Sage Bequest ...	\$25,000.
Presbyterian Women's Board, Jubilee Fund	7,210.
Women's Union Christian College Campaign (Designated gifts)	16,994.29
Women's Union Christian College Campaign (Undesignated gifts)	17,800.
Total	\$76,004.29

Available after January 1st, 1934 -

Women's Foreign Missionary Society of the Methodist Episcopal Church	\$25,000.
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Available after January 1st, 1935 -

Women's Foreign Missionary Society of the Methodist Episcopal Church, not to exceed	\$25,000.
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Possible additional amount from Union College Campaign as voted by the Joint Committee April 2nd, 1933 <i>up to</i>	\$17,500.
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II. DEBT

Payable after Jan. 1, 1934
It is proposed that the following transfer be made from the Peking School

0859

6/22/1925.

to Taiwan -

Dr. Elias S. Leonard, Dean
 Dr. Francis J. Heath,
 Dr. Annie V. Scott,
 Dr. Susan Waddell,
 Dr. Julia Huggan,
 Probably trained nurses.

III. ANNUAL MAINTENANCE IN ADDITION TO SALARY AND SUPPORT OF STAFF

The following estimate is proposed as necessary to meet the expenses of the united School of Medicine -

1st year, beginning July 1, 1925	\$ 7,000.	Mexican
2nd year, beginning July 1, 1926	20,000.	"
3rd year, beginning July 1, 1927	22,000.	"
(Increased expense due to opening of new Hospital for Women)		
4th year, beginning July 1, 1928	22,000.	"
5th year, beginning July 1, 1929	22,000.	"

Available from the Mission Boards -

One-half the estimated expense for the first year.

We are coming to you with a definite request for aid in Capital, Staff and Maintenance.

I. CAPITAL

The Mission Boards appreciated the generous promise of the Laura Spelman Rockefeller Memorial Fund to give to six of the seven colleges included in this Campaign fifty cents for every dollar raised up to a total of \$2,000,000. ^{their} The Committee of the North China Union Medical School understood the logic of the exclusion of their School then situated in Peking from participation in aid from the Laura Spelman Rockefeller Memorial Fund. However, this action deprived the School of the force of the appeal to ensure that every dollar they gave would be equal to \$1.50. However, no sections of the country were assigned to this college for special appeals as in the case of the other six colleges. This resulted, as stated above, in very small receipts from the Campaign, whereas each of the other six colleges received its full quota.

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6/29/1923.

The savings for the North China Union Medical School in the Union College Campaign were \$425,000. In view of its amalgamation with the fairly well equipped School in Shantung a sum of \$500,000. is considered sufficient.

The Committee representing the North China Union Medical School for Women therefore begs to submit a request to the China Medical Board for a contribution of \$150,000. toward the capital account. A similar amount is being requested from the Mission Boards. ^{They} ~~will~~ have already contributed ^{towards this} the sums indicated on p.I. under CAPITAL FUNDS. We suggest a five-year limit for the completion of the fund.

II. MAINTENANCE

The Committee makes request for an annual contribution of one-half of the schedule for ANNUAL MAINTENANCE (see p.2). A similar amount is being requested from the Mission Boards with the understanding that money raised on the field shall count on the share provided by the Boards.

We have not attempted any history of our work or explanation of the union because we have in mind your appreciation of the need of medical education for women; the valued assistance rendered us by the Peking Union Medical College during the last year and a half by admitting our students to certain laboratory courses; your belief that the time has come for co-education in China; your practical interest in the work done by the Shantung University with Mandarin as the medium of instruction, and your sympathy with the financial problems of the Mission Boards. But if you desire further details either Dr. Leonard or Dr. Cochran who are now in New York, or any available members of the Committee, will be glad to furnish them to you.

Hoping for a favorable reply, believe me,

Truly yours,

M. E. H.

For the Women's Committee
of the
School of Medicine of the Shantung Christian University.

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July 6, 1923

Miss Margaret E. Hodge
156 Fifth Avenue
New York City

Dear Miss Hodge:

I am enclosing a copy of what Miss Lepper and I drafted to go to the Woman's Committee of the North China Medical School. Miss Lepper suggested that it would be well to send it in this form, asking each member to register her vote on the communication that goes to her, and return it. This will involve an explanatory letter which I think you had better write, since you are to sign it. We thought that the question of organization of the Committee would belong in the letter rather than in the communication asking for votes, so I will leave it to you to present it in any way that you think best.

Do you think that it would be a good way, and fair, to have a nominating committee appointed, the nominations to be submitted to the entire committee by correspondence? This would obviate the necessity of Mrs. Avann coming to New York just for a meeting on organization.

Enclosed you will find Miss Griest's reply to my question about Miss Carncross. She seems clear as to the question of another year of specialization and I think with this added to our thoughts, we may eliminate the need for another year spent in studying English. I think Miss Griest's suggestion that we take up with Miss Carncross the question of assignment to the English Department, is a good one. If Miss Carncross is ready to accept an appointment to English with the understanding that she will help out in Education if needed, and if Mr. Speer approves of her appointment, I am ready to vote for it. On re-reading Mrs. Thurston's letter to me I find that she does not say anything about Miss Carncross.

I have had extracts made from Mrs. Thurston's letter to me, and her personal report, which I will send out to the members of the Ginling College Committee within a few days.

Sincerely yours,

0862

Women's Union Christian Colleges in the Orient

Committee on Student Work

Chairman
MRS. D. J. FLEMING, Booth Avenue
Englewood, New Jersey

Methodist
MRS. BURTON ST. JOHN

Reformed
MISS FRANCES DAVIS

Union Colleges
MISS ELIZABETH BENDER

Presbyterian
MISS FLORENCE G. TYLER

Lutheran
MISS MARY MARKLEY

Protestant Episcopal
MISS AGNES HALL

Baptist
MISS MABELLE McVEIGH

Methodist South
MRS. H. R. STEELE

Congregational
MISS HELEN CALDER

Y. W. C. A.
MISS LESLIE BLANCHARD

Building Fund Committee

MRS. HENRY W. PEABODY, CHAIRMAN
300 FORD BUILDING, BOSTON, MASS.

HILDA L. OLSON, ASST. TREAS.
300 FORD BUILDING, BOSTON, MASS.

CORRESPONDENCE SHOULD BE SENT TO
MRS. HENRY W. PEABODY

CHECKS SHOULD BE MADE PAYABLE TO
HILDA L. OLSON, ASST. TREAS.

Colleges

GINLING COLLEGE, Nanking, China
YENCHING COLLEGE, Peking, China
WOMAN'S UNION MEDICAL COLLEGE, Peking, China
WOMAN'S CHRISTIAN COLLEGE, Madras, India
WOMAN MISSIONARY MEDICAL SCHOOL FOR WOMEN,
Vellore, India
ISABELLA THOBURN COLLEGE, Lucknow, India
WOMAN'S CHRISTIAN COLLEGE, Tokyo, Japan

Cooperating Boards

BAPTIST NORTH
CHRISTIAN
CONGREGATIONALIST
CANADIAN METHODIST
CANADIAN PRESBYTERIAN
LUTHERAN
METHODIST EPISCOPAL
PRESBYTERIAN IN U. S. A.
REFORMED CHURCH IN AMERICA
METHODIST EPISCOPAL SOUTH

156 Fifth Avenue,
New York City.

July 7th, 1923.

To/

The members of the Woman's Committee of the
School of Medicine of the Shantung Christian University.

Dear Friends:-

I enclose a statement asking for your approval of a cable authorizing the field to proceed immediately with a somewhat enlarged and altered building program. I think the statement, together with the Minutes of the meeting of June 26th which have just been sent you, make the Resolutions clear. Will you return it with your vote at the earliest possible time since everyone is eager to have the buildings ready for use in the fall?

Resolution V. may not be necessary since the Joint Committee has made this request, but we thought a letter from us might emphasize it.

Miss Lepper has not been formally appointed Treasurer by this committee but she was elected by the two cooperating Boards Treasurer of the North China Union Medical School. As she is handling the funds you are asked to approve the last Resolution so as to cover technicalities.

We in New York feel hampered by not having a permanent organization and think that the full committee should meet and elect permanent officers, appoint committees, adopt by-laws, etc. Should we try to do this in September? If so, I cannot be present after the 22nd, or on the 17th, 18th or 19th. What date would suit you? Or can we wait until the time of the January meetings? Or would you approve of a nominating committee being appointed, the nominees being submitted to the entire committee by correspondence?

Sincerely yours,

Margaret E. Hodge
Temporary Chairman

0863

FOR THE VOICE
of the
WOMAN'S COMMITTEE OF THE SCHOOL OF MEDICINE
of the
SHANTUNG CHRISTIAN UNIVERSITY

The members of the Committee in New York, in conference with Dr. Leonard and Dr. Cochran, have given careful study to the estimate of annual maintenance and capital fund needed after the amalgamation of the North China Union Medical College for Women and the Shantung Christian University goes into effect. The Committee is satisfied that the money available for buildings will be sufficient for the immediate program as outlined. The question of annual maintenance, however, has been a serious one. At an informal conference held June 8th, there was a feeling that until there is reasonable assurance of adequate maintenance, nothing should be done that would commit the schools to amalgamation. In view of this uncertainty as to maintenance, it was decided to recommend that the field authorities be instructed not to draw on the Letter of Credit issued by Miss Olson until further word is received from the Committee. On formal vote of the Committee such instructions were sent. On June 20th Drs. Cochran and Leonard received a cablegram (reported in the Minutes of June 26th) asking for an additional appropriation of \$10,000 Gold, or preferably \$12,500 Gold, for buildings.

The Minutes of the meeting of June 26th give the schedule of annual maintenance as estimated by the field authorities for five years, with possible resources. The Presbyterian Board has taken action assuming their share of the maintenance for the year 1923-4 and it is looking forward to making an annual grant. The Methodist Board has pledged \$2,000 Gold for maintenance beginning January 1, 1924. Having now a reasonable assurance of maintenance for the year 1923-24, and in view of approval by both Dr. Leonard and Dr. Cochran of the erection of new buildings on the plan outlined in the recent cablegram,

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Miss Lepper

July 15th, 1923.

Dr. Leonard and I were asked by Mr. Roger Greene of the China Medical Board to go for an interview yesterday, July 12th. We had an interesting time and were received sympathetically. He says that at this ^{coming} meeting it is impossible to grant more than \$50,000. Therefore, he secured our approval of his requesting that, on condition that we raised the rest of the \$165,000. We already have in hand from the Boards and the college campaign \$76,804.; a pledge from the Methodist Women's Board payable after January 1st, 1924, of \$25,000. This totals \$101,804. There is the prospect of something more from the college drive - we hope it will be \$17,500. but less than this amount is needed to make \$119,304. which would be our share according to this offer. He says that it will be impossible for the China Medical Board to consider maintenance at this meeting and therefore proposes not to ask for that now, thus leaving the way freer for us to make an application in December than if it should be presented now and refused. He said that he will recommend to the China Medical Board to pay this \$50,000. proportionately, that is if we secure three-quarters of our share they will give three-quarters of theirs. He did not use any other fractions.

He questioned us closely about the \$500,000. estimate for the five-year building program and seemed satisfied, though he asked why a 100 bed hospital was asked for and was satisfied with Dr. Leonard's statement as to needing so many beds eventually.

He said that the granting of this \$50,000. would not preclude our applying at a later meeting of the China Medical Board for more money.

He goes to China this summer and will take it up with their representatives and ours on the field.

Dr. Leonard and I agreed that we would better accept this proposition with a distinct statement that the way would be open for future appeals.

*No. China Miss Hodge
Med. Col.*

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July 24th, 1923.

To/
Dr. Leonard
Dr. Cochran
Mrs. Roy
Miss Bender
Miss Lepper. ✓

Dear Friends:-

At the request of Miss Hodge I am sending you the resolution adopted by the Executive Committee of the China Medical Board at its meeting on July 17th, in regard to the School of Medicine of the Shantung Christian University. It is as follows,-

"RESOLVED that the sum of \$50,000. be and it is hereby appropriated for the purchase of land, construction of building and equipment for the use of the Medical School as described above, on condition that the Woman's Board will contribute the sum of \$115,000. for the same purpose."

Sincerely yours,

(Mrs. R. W.)

Agnes M. MacWhinney
For Miss Hodge.

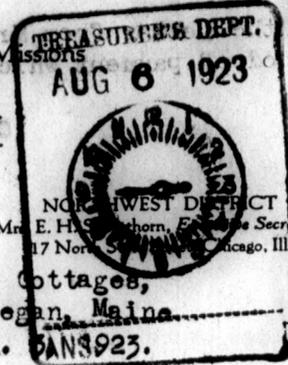
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The Woman's Board of Foreign Missions
of the
Presbyterian Church in the U. S. A.
156 Fifth Avenue, New York, N. Y.

Miss Margaret E. Hodges, *President*
Mrs. Charles K. Roys, *General Secretary*
Miss Lucy Lepper, *Asst. Treasurer*



Miss Lucy Lepper,
156 Fifth Ave.,
New York, N. Y.;
My dear Miss Lepper,

I have just been reading the minutes of July 16th and want to call your attention to the item on P. 106 about the will of Mrs. Sarah Tenney, no it is a Special Gift Agreement. The resolution says that "the principal sum" is to apply to "regular work" among women and children &c. Does this preclude part or all of it being used for buildings? Mr. Carter's report of the correspondence does not indicate this. It seems to me that an annuity when it becomes available is practically a legacy and should be so treated. Since she is living it would be easy to ascertain her wish. I wish it were possible for you to correspond with the women who make such gifts, but I realize that if it is the custom for it to all handled by one person it might not be quite the right thing for us to suggest.

Did not the Finance Com agree to use the term annuity instead of "special gift? And if so when will they begin?

There is a typographical error, I am sure, on my copy of the minutes at the bottom of P. 109 where it says that Mr. Rolleston gave \$25.00 for Teheran College. It should be corrected on the official copy.

Mrs. MacWhinney has given me your comment on the enclosed letter from Dr. Cochran. I am acknowledging it to him and telling him to consult you when he is in N.Y. I enclose a copy of my reply. What would you think of using the whole of Mrs. Caldwell's \$1500. during the present fiscal year of the University? We can do it without asking her permission for I never defined to her what "this year" means, but would the Bd. of F.M. allow that much to be given by us? If the M.E. give that much or more and if the C.M. Bd gives nothing "this year" could we use those facts as a lever? I told Mrs. MacWhinney to refer to

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you the letter from Mr. Greene in regard to their proposed method of payment which did not seem to me very satisfactory.



Cordially yours,

Margaret E. Hodge

AUG 3 1923

Miss Lucy Lepper,
125 Fifth Ave.,
New York, N. Y.

I have just been reading the minutes of July 1923 and want to call your attention to the item on p. 100 about the will of Mrs. Sarah Tamm, as it is a special gift agreement. The resolution says that the principal is to apply to "regular work" among women and children. Does this preclude part or all of it being used for building? Mr. Carter's report of the correspondence does not indicate this. It seems to me that an amulet when it is gone available is practically a legacy and should be so treated. Since she is living it would be easy to ascertain her wish. I wish it was possible for you to confer with the woman who made such a gift, but I realize that it is in the hands of the executor for it to be handled by one person or another. I do not think the right thing for me to suggest. I do not think you agree to use the same amount instead of "special gift" and it so when will the building...

There is a typed copy of the minutes of the meeting of the Board of Trustees of the Y. W. C. A. for the year 1922-23. It should be on record in the office of the...

...the minutes of the meeting of the Board of Trustees of the Y. W. C. A. for the year 1922-23. It should be on record in the office of the...

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AUG 3 1928

Samuel Cochran, M.D.
Rocky Wold Camp
Ashland, N. H.

Dear Dr. Cochran,

Your letter of July 25th reached me just after I had answered the one about the gift you hope to secure from Mrs. Newberry.

I am interested in your comments on the action of the Executive Com. of the C.M.B. If Mr. Greene had not stated distinctly that the Executive Com. could only dispose of \$50,000. at this time I would feel discouraged about their attitude towards current expenses, but as he said that the way would be clear for us to ask the full C.M.B. at its December meeting for such a grant I feel cheered.

After the last meeting of the Joint Committee for the Union Colleges I was more hopeful than before that we would get some if not all of the additional \$17,500. You understand that if the total for the other colleges which will secure the amount promised from the Laura Spelman Rockefeller Fund is secured by Aug. 1st all that comes in between that date and Jan. 1st, 1924 comes to the Woman's Medical School. So there is no need of another meeting of that Committee. I am hoping that very soon we will know the results of the gifts up to Aug. 1st.

I think you have forgotten one point in Mr. Greene's letter which is that they will pay us in proportion to what we have received, so it seems to me that it is quite possible for Miss Lepper as Treasurer of the woman's Com. to certificate to them what we have received and to ^{at once} have their proportional gift. Perhaps you can take this up with her when you are in New York.

Mrs. Frame's suggestion which Dr. Heath quotes to Dr. Balme is certainly generous. If the Committee of Yenching College on the field should send such a recommendation to their home committee after they know the exact amount they are to get from the Campaign that committee could and undoubtedly would take it up with ours and then if it seemed wise we might quote that action to the other committees. But I personally would hesitate a good deal about our Committee initiating anything of the sort. However the suggestion can be reported to our next meeting.

I am hoping that after Mr. Greene's visit to China he will recommend a larger appropriation for both capital and running expenses.

I am not clear as to just what the Methodists have promised for running expenses but Miss Lepper can probably tell you that. I have written her about Mrs. Newberry and hope that if ^{our} the Board ^{dare} promise more than it has already we can secure it as a real extra. At any rate it has approved at a recent meeting the proposition made to the C.M.B. and that is a gain.

0869

copy for Mrs. Hodge

When Dr. Balne wrote you he did not know of the progress made, and in view of all that has been accomplished I think it would be very foolish to consider retracing our steps.

I would heartily approve of your writing to Mrs. Kennedy the strongest kind of an appeal. You may quote me all you want to as believing in the union as the only way to save Christian medical education for women in the vernacular and that I feel it would be a calamity to fail when the goal is so nearly in sight. I certainly think you should utilize the personal friendly relations that exist with her.

I am indeed sorry to hear that Mr. Casat is not improving. Our last information before yours was more encouraging.

Mrs. Reys writes that word had come to her unofficially but in such a way that she felt almost compelled to believe it that Dr. Herwin has died, but she can get no confirmation of it and no cable has come to the Board, do hope it is not true. Have you heard anything of it?

Cordially yours,

MARGARET E. HODGE

AUG 3 1923

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No China Med

The Woman's Board of Foreign Missions
of the
Presbyterian Church in the U. S. A.
156 Fifth Avenue, New York, N. Y.

Miss Margaret E. Hodge, President
Mrs. Charles K. Roys, General Secretary
Miss Lucy Lepper, Treasurer

September 19, 1923.

Memo for Mrs. Roys, Miss Lepper, Miss Bender.

Re. Statement which Dr. Barton made to Miss Hodge,
September 19, 1923, in regard to the Union College Fund.

As nearly as Dr. Barton can remember there was on August 1st in the treasury of the joint campaign committee over \$195,000. to be distributed among the six colleges when the conditions in regard to setting aside an office for the future, etc., as laid down at the last meeting of the Joint Committee shall have been complied with.

In addition to this amount Miss Olson had deposited in the North Colony Bank securities to the amount of \$17,500. for the North China Medical School. Dr. Barton's statement was that she had sent a check to the Treasurer of the Committee for this amount and the check has never been cashed. I feel certain that either it was lost in the mail or there is some other perfectly satisfactory explanation for I am sure that Miss Lepper would never hold any check for six weeks without depositing.

On September 11th interest coupons to the value of \$11,000. were cut.

Dr. Barton is certain that the Medical School will receive at least \$50,000., and he thinks it is nearer \$100,000.

Dear Miss Lepper:-

Will you please explain this statement about the check? I am perfectly certain that you have not left a check of such an amount without caring for it. My understanding was that Miss Olson had issued a Letter of Credit which had been forwarded to the field. Naturally, until we can explain it we are in a bad light, and as I said in the memorandum I am confident that you can at once show that if there is any blame it is not attached to you.

Sincerely yours,

Margaret E. Hodge

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Women's Union Christian Colleges in the Orient

Joint Committee on Student Work

Chairman
 MRS. D. J. FLEMING, Booth Avenue
 Englewood, New Jersey

Methodist
 MRS. BURTON ST. JOHN

Reformed
 MISS FRANCES DAVIS

Union Colleges
 MISS ELIZABETH BENDER

Presbyterian
 MISS FLORENCE G. TYLER

Lutheran
 MISS MARY MARKLEY

Protestant Episcopal
 MISS AGNES HALL

Baptist
 MISS MABELLE McVEIGH

Methodist South
 MRS. H. R. STEELE

Congregational
 MISS HELEN CALDER

Y. W. C. A.
 MISS LESLIE BLANCHARD

Building Fund Committee

MRS. HENRY W. PEABODY, CHAIRMAN
 300 FORD BUILDING, BOSTON, MASS.
 HILDA L. OLSON, ASST. TREAS.
 300 FORD BUILDING, BOSTON, MASS.

CORRESPONDENCE SHOULD BE SENT TO
 MRS. HENRY W. PEABODY
 CHECKS SHOULD BE MADE PAYABLE TO
 HILDA L. OLSON, ASST. TREAS.

Colleges

GINLING COLLEGE, Nanking, China
 YENCHING COLLEGE, Peking, China
 WOMAN'S UNION MEDICAL COLLEGE, Peking, China
 WOMAN'S CHRISTIAN COLLEGE, Madras, India
 UNION MISSIONARY MEDICAL SCHOOL FOR WOMEN,
 Vellore, India
 ISABELLA THORBURN COLLEGE, Lucknow, India
 WOMAN'S CHRISTIAN COLLEGE, Tokyo, Japan

Cooperating Boards

BAPTIST NORTH
 CHRISTIAN
 CONGREGATIONALIST
 CANADIAN METHODIST
 CANADIAN PRESBYTERIAN
 LUTHERAN
 METHODIST EPISCOPAL
 PRESBYTERIAN IN U. S. A.
 REFORMED CHURCH IN AMERICA
 METHODIST EPISCOPAL SOUTH

September 22, 1923.

Miss Elizabeth R. Bender,
 150 Fifth Avenue,
 New York City.

Dear Miss Bender:-

Why do so many things come up to give the North China Medical a black eye! Mrs. Roys said the matter of the undrawn check made a very bad impression at the meeting of the Shantung Christian University Board, and I do not wonder. I asked her to send a memo to its secretary and ask him to append it to his Minutes, just a simple statement of the facts in the case as having come to her since the meeting of the committee. We can never undo this bad impression otherwise, I fear.

She also said that they seemed surprised that we had not effected our permanent organization and spoke of the necessity of completing our constitution. Attached is a summary of the votes in reply to my request for a correspondence vote. Do you think this warrants our completion of the organization by correspondence? I do not see quite how we can, especially if we consider the constitution as I feel sure that we should. Mrs. Roys leaves next week for an absence of about a month on the Pacific Coast, your October meetings come soon. Should we go to the expense of a meeting in November or have one in January? Mrs. Roys writes me that she assumes we are to vote for the officers by correspondence. Of course the easiest thing is to elect the temporary ones and I do not want that as far as the chairman is concerned, though I would be willing if necessary, provided that it was understood it would only be until we have an annual meeting. She also suggests that the constitution be elastic enough to care for the women students who may go to the University for undergraduate work or theology. I think it would be a help if that could be done.

I understand that you as secretary have a copy of Dr. Heath's recent letter. Dr. Leonard writes September 15 that she has had a final examination and the doctor finds no sign of recurrence. She sails on the President Grant from Seattle, October 5th.

What do you think of the following as items for the Joint Committee to do? Re-affirm items 1,2,3,5,6,7,8, as being as important now as in December, 1919 when they were adopted. 4 should be kept though we will probably not need to do anything

Mis. B. Under:-

-2-

Sept. 22, 1923.

more along that line for some time to come. I think that 6 is very important and that we should now take up the matter of having a joint Candidate Secretary. Only a beginning has been made on 7 (I fear I am chairman of the committee). Along that same general line is the possibility of suggestions for constitutions and certain requirements for all college committees while allowing full liberty of individual development. A study of the method of representation on the Joint Committee with the possibility of changes in it. Some kind of correlation with the Union China Committee. Unless you and I have something definite to propose I fear that time will be wasted.

Do you not think that there should be a full meeting of the Joint Committee as soon as possible to receive the final financial statement? Dr. Barton told me he plans to call one after all the conditions in that last motion are met and he seems to think that the Finance Committee should decide how much is to be reserved to carry the office. To my mind that is for the Committee and not this special Finance Committee though I realize they are rather inter-related.

Sincerely yours,

Margaret E. Hodges.
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No. China Med. Col.

September 21, 1925.

to MISS HODGE.

In answer to your memo regarding the check for \$17,500.00 for the North China Medical School, such a check has never been received.

On May 22d Miss Olson sent me notice that she had issued a letter of credit for this amount direct to Paul Cassat, Treasurer of Shantung Christian University.

I should be glad to receive the check mentioned at once in order that it may be credited on our books and will so write Miss Olson.

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September 28, 1923

Miss Margaret E. Hodge
156 Fifth Avenue
New York City

Dear Miss Hodge:

I have your communication of September 22nd regarding matters relating to the North China Medical School and other items.

In regard to the check that was reported to have been sent to Miss Lepper but was not cashed, I wonder if there is not some misunderstanding about it. By action of the Joint Committee the different college boards were asked to allow their money to remain in the hands of Miss Olson until needed for construction purposes. It is hard to understand how, with this action on the Minutes, Miss Olson, after issuing a Letter of Credit to the Shantung Christian University treasurer would send a check for a similar amount to Miss Lepper. This fact, together with the fact that Miss Lepper did not receive a check, makes me wonder whether it was really sent, or whether there was some misunderstanding on the part of those who reported it. I am sorry for the bad impression that the report gives, but think your plan will largely overcome it.

In view of the votes on the question of calling a special meeting for organization this fall, I hardly see how we could organize by correspondence. Personally, I am not in favor of calling a meeting in November. It would certainly be very expensive for our Society, for it would cost Mrs. Avann over \$100 to come to New York, and to this we must add the smaller sum that it would cost Mrs. McDowell from Washington. It seems to me the Constitution could wait until a meeting in January and I do not know of other matters that require action before that time. If it would better meet the needs to have a vote making the acting officers regular until a meeting in January, I would not object to it.

The letter of July 15th from Dr. Heath to which I think you refer, came to me. I sent copies to yourself, Mrs. Roys, Miss Lepper, Mrs. McDowell, Mrs. Avann and Mrs. McConnell. If there are others to whom you think they ought to go, please let me know. I have some extra copies and shall be glad to send them out.

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Miss M. B. M.

In regard to the plan for reorganization of the Joint Committee, I agree in general with your suggestions. There is a question in my mind, however, whether articles I and II should stand. It seems to me that there is a good deal to be said on the side of having the members elected by the college Boards rather than by the denominations. The former plan is the one that was adopted by the China University Board. The college Boards are to elect representatives in such a way as to give a due measure of representation to all of the cooperating denominations. It seems to me that it will be easier for the college Boards to select denominational representatives with regard to the proper proportion on the Joint Committee, than for the denominations to select with regard to representation that will be fair to the different college Boards. I do not know that I have a definite conviction but I am inclined to favor the plan of the China University Board.

In regard to the objects of the Joint Committee, I think we might follow your suggestion and retain those that have already been adopted, except that I should change the order in one or two cases. I agree with you that the establishing of a central candidate agency is an imperative need. In regard to other objects, I wonder how some of them are to be worked out unless we have a definite person charged with responsibility? If this is not feasible, do you think a well organized plan of sub-committees could make the work effective? For instance, do you think a committee could be given the responsibility that is involved in 1? Another committee might be asked to take charge of publicity and another one could be given power to make recommendations in regard to appeals to individuals, invested funds, etc. Other committees might be appointed to have charge of other matters that are not mentioned here, or that may come up for special attention.

Do you think we ought to add to the list of objects, one covering the admission of other colleges to membership in this committee, also should there not be an article stating the basis on which colleges may be admitted?

These are the thoughts that have occurred to me on this subject and I pass them over to you for what they are worth.

Sincerely yours,

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Miss Lepper

TELEPHONE WATKINS 8191

L-M

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

DWIGHT H. DAY
TREASURER
RUSSELL CARTER
ASSOCIATE TREASURER
MISS LUCY LEPPER
ASSOCIATE TREASURER

RECEIVED

MAR 21 1924

March 21, 1924.

MRS. C. K. ROYS

Answered _____

To -

Mrs. William F. McDowell
Mrs. J. M. Avann
Mrs. William I. Haven
Miss Margaret E. Hodge
✓ Mrs. Charles K. Roys.

My dear Mrs. Roys:-

You will be interested I am sure in knowing that we have now received from the China Medical Board the \$50,000. for the purchase of land, construction of building and equipment for the North China Medical School of the Shantung Christian University. Miss Olson has sent to the field the following Letters of Credit - \$17,500. and \$59,000., so that gives the North China Medical School quite an account to draw on. I am therefore hoping that the Committee will see fit to have me as Treasurer of the Committee retain this \$50,000. which has come to us from the China Medical Board and, inasmuch as we do not know when we will be called upon to use this money, invest it in short term securities, together with the \$10,000. which I have in my account, making a total investment of \$60,000.

If the Committee approves this course of procedure I can purchase short term securities and deposit them with the Bankers Trust Company under an Agency Agreement paying one-eighth of one per cent for this service and against these establish a Letter of Credit in China which may be used at any time. As the authorities in China draw against this Letter of Credit the amount drawn will be realized through the sale of securities sufficient to cover said draft.

This can be invested at an average of 4½% which will be an appreciation in income above the average rate of income received on straight checking accounts in a commercial bank.

It would seem well to purchase securities of three separate maturities, the first to run for three months, the second for six months and the longest maturity to be for one

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MAR 21
1924

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year. In this way we will have the greatest protection to the account from the standpoint of market fluctuations as bonds with very short maturity cannot fluctuate much in value.

In order to facilitate the opening of such an account I am asking that each member of the Committee sign the enclosed resolutions giving their approval or disapproval of this course of action. Please read over carefully the attached resolutions and indicate whether you do or do not approve, sign same and return to me at the earliest date possible.

Thanking you, I am

Yours truly,



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THE WOMAN'S BOARD OF FOREIGN MISSIONS
of the
PRESBYTERIAN CHURCH IN THE U.S.A.
156 FIFTH AVENUE
NEW YORK, N. Y.



Members

Memorandum : To Miss Lepper.

I am in receipt of your letter of March 21 in regard to the investments of the Woman's Committee of the North China Medical School. I am enclosing my vote in the affirmative but I have suggestions to make. Since you and I are both Presbyterians I would like to have another member of the Finance Committee consulted, or if there is no one ~~else~~ in New York, to have the Committee appoint another person. In the last resolution you use the term for the use of the "North China Medical School, etc.". Should it not be "Woman's Committee of the North China Medical School"?

A few days ago Dr. Chamberlain spoke about the method which most of the Boards are now using for transmitting money to the field, which is not by letter of credit, but which has practically the same advantages. Do you know what it is? Would it be worthwhile to investigate as treasurer of the North China Medical?

Margaret E. Hodge

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April 4, 1924.

My dear Miss Hodge:-

In the three months securities for the Women's Committee of the School of Medicine of the Shantung Christian University I have had difficulty in finding just the Bonds that seem the right investment for the reason that on most of the securities which are of so short a duration the price is so high. I have an opportunity this morning of getting Bankers Acceptances that will yield 4% and I think it might be well to put the whole \$20,000. into these. They are Bankers Trust Company paper and I do not believe that we can do better for these very short term~~ed~~ investments. Please let me have your reaction at once.

Yours very sincerely,

Lury Lepper.
M.

I approve of this investment for the \$20,000.

4/4/24

Margaret E. Hodge

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

May 1, 1924.



WOMAN'S COMMITTEE
MISS MARGARET E. HODGE
CHAIRMAN

Miss Lucy Lepper,
Building;

Dear Miss Lepper,

I have received the minutes of the meeting of the
Woman's Com. of the Shantung University Medical School.

I have one correction to make, viz. in the paragraph about
the Joint Committee I think the word "reorganized" should be inserted
before the name, and possibly after "approved" it would be wise to add
a sentence which says "The new name is to be" and give it exactly.

In looking over my file today I found the attached Bulletin
of the University but with no stamp of date of receipt. It gives the
budget not only of the University as a whole but of the different De-
partments for the next fiscal year, and shows us that their year runs
from July to July. Pages 6 - 11 give the Medical School and a good
many items about the women's part of it. The salaries can easily be
identified and a number of other items. I do not know whether you with
Mrs. Roys' assistance can recognize them all or not but perhaps it
will be of some assistance. You need not return it.

Sincerely yours,

Margaret E. Hodge

87

THE WOMAN'S BOARD OF FOREIGN MISSIONS
of the
PRESBYTERIAN CHURCH IN THE U.S.A.
156 FIFTH AVENUE
NEW YORK, N. Y.



Leary

April 15, 1924.

Memorandum: To Miss Lepper.

When I was reporting to the Shantung University Joint Board the finances of the Woman's Committee I noticed that in the minutes of our Committee of January 7, 1924, there is a statement that a letter of credit was issued to Paul Cassat to the amount of \$59,400., under date of January 4, ~~1923~~ 1924. Mrs. Avann and I are both sure that it should be 1924. Will you check this up in your minutes and if we are right will you see that it is corrected at the next meeting of the Committee.

Margaret E. Hodge

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THE WOMAN'S BOARD OF FOREIGN MISSIONS
of the
PRESBYTERIAN CHURCH IN THE U.S.A.
156 FIFTH AVENUE
NEW YORK, N. Y.



Memorandum To Miss Lepper.

I am not sure whether you receive the minutes of the Joint Board of Shantung University. Will you glance through them and notice what is said in a number of places about the Woman's Committee. If corrections should be made will you please speak to Dr. Scott about them.

You will notice on page 6 that you were elected treasurer, though perhaps Dr. Scott has already informed you of this. The statement was made that there was little work to do except to handle the women's funds and this seemed to us that it might simplify matters with the C.M.B., so I was glad to vote for it.

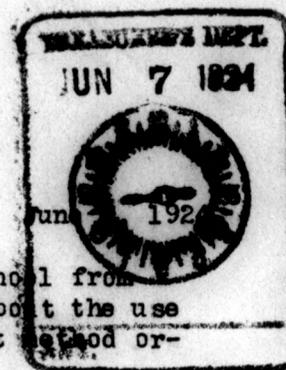
Margaret E. Hodge

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Enclosure.

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THE WOMAN'S BOARD OF FOREIGN MISSIONS
of the
PRESBYTERIAN CHURCH IN THE U.S.A.
156 FIFTH AVENUE
NEW YORK, N. Y.



Memorandum: To Miss Lepper :

Thanks for the letters and pictures of the Medical School from Dr. Leonard, which I return. I think the statement about the use made of the Letter of Credit shows the wisdom of not using that ~~method~~ ordinarily.

The request for money to equip the pre-medical department raised the question as to whether our responsibility is confined entirely to the medical department. I think that they did pre-medical work in Peking and that therefore that may be a precedent. Can this be settled without a meeting of the Committee? Mrs. Roys and Mrs. Avann may be able to give some light. What available funds have we? What do you make out is the total amount asked? I suppose Dr. Heath can help us understand. The "Woman's Room" seems really essential. If the "extras" mentioned in the same paragraph are not charged to the two buildings where will they be charged, and to whom?

I would be glad to vote for the Woman's Room. Also for some, or perhaps all, of the equipment if we can afford it.

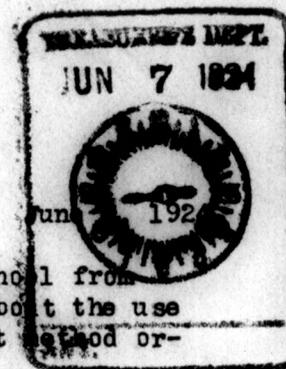
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Margaret E. Hodger

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THE WOMAN'S BOARD OF FOREIGN MISSIONS
of the
PRESBYTERIAN CHURCH IN THE U.S.A.
156 FIFTH AVENUE
NEW YORK, N. Y.



Memorandum: To Miss Lepper :

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MEH:R

Margaret E. Hodge

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Miss Lepper

RECORDS DEPT.

JUN 27 1924



June 26, 1924

J. L.
To the Members of the Women's Committee
of the School of Medicine of
Shantung Christian University

Dear Friends:-

You will recall that at the latest meeting of our Committee the matter of By-Laws was referred to a sub-committee. May I report that as Chairman of that Committee I have been working on the matter? No suggestions have come to me from any member of the Committee as to desirable changes in the draft of the By-Laws which was presented at the meeting of the Committee.

Since the Charter for Shantung Christian University is very soon to be granted, and the Trustees are planning to draft new By-Laws when the new charter is a fact, I should like to suggest that we hold over the matter of our own By-Laws because they must be brought into conformity with those of the Trustees.

I am taking the liberty, therefore, of reporting for the committee, without calling a meeting, that unless there is objection, we will defer action on the By-Laws in the final form until the new By-Laws of the Trustees are in shape.

Very sincerely yours,

(Mrs Charles K.)

Mabel M. Pope

Chairman Committee on By-Laws of the
Woman's Committee of the School of Medicine
of Shantung Christian University

MMR-F

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N. C. Med. Maintenance 1500.00 unallocated



July 9th, 1923.

Memo for Miss Lepper:-

I am sending the following to you as Treasurer of the Women's Committee of the School of Medicine, and also as a member of our Executive Council. I have heard from Mrs. James A. Caldwell, Jr., promising as follows,-

214 West Main Street,
Titusville, Pa.
July 6, 1923.

"Dear Miss Hodge:-

In reply to your kind letter of June 29th, I want to thank you very much for so kindly looking up nurses for me. But on thinking things over, I feel that I would appreciate your last suggestion of the Woman's Medical College at Tsinan, Shantung, and I think that I would like a nurse there when the proper one may be found by you.

I am willing to send the fifteen hundred dollars this year, toward the maintenance of the school, as you suggest.

I certainly would appreciate Dr. Leonard's stopping here en route to the Pacific Coast, and telling us something of her work and plans for the future of the school and Woman's Hospital, if she could so arrange her route and time.

If on further thought you feel that the need for one of the nurses, of which you wrote, is more urgent, I could transfer my interest where the Board considers the need the greatest, but if the women are to have their own hospital in Shantung, with Dr. Cochran and Dr. Leonard on the staff, I might get some special interest in that new building later on.

Very sincerely,

(Signed) Gertrude Scheide Caldwell."

I am informing Miss Elliot and Dr. Leonard. Is it not fine to have this definite promise? I have written to Mrs. Caldwell as follows,-

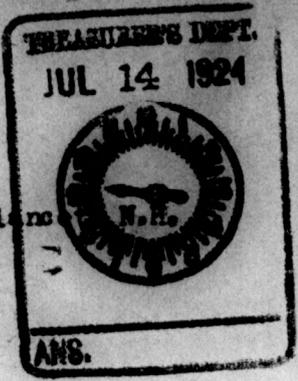
"I have consulted Miss Lepper and she says you can send the money directly to her - Lucy Lepper, Associate Treasurer, 156 Fifth Avenue, New York City - in one sum or divided as is most convenient to you. We are assuming that you would not want to have it credited to your local and presbyterial societies. If we are wrong in this please let me know."

Margaret E. Hodge

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M.M.R.

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227.50



"Ferncroft," Wonalans
July 12, 1924.
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My dear Miss Lepper,

Your telegram has just come and as I can catch the morning mail I imagine you will receive this letter as quickly as a telegram in reply.

I feel so strongly that we Presbyterians ought to contribute to the current of the Woman's Department of the Shantung University that I do approve of sending a cable to Dr. Cochran saying that we guarantee 5000 Mex. (2750 gold) to current. My understanding is that this will include Mrs. Caldwell's pledge of \$1500. for the support of a nurse and her promise that it may be applied to current until the nurse is appointed. This will leave \$1750. gold for us to raise during the year.

I believe that with the modification of the Station plan Miss Kerr can secure some or all of it as an extra during the year, and if all other means fail then I would approve of using undesignated legacy money to make up whatever is necessary.

? Your covering letter to Dr. Cochran must make clear that the 5000 Mex. includes the nurse's salary.

This is a lovely place, with beautiful woods and mountains and many walks. We have a dear little bungalow with so many windows that it is almost like sleeping out of doors, and it possesses closets, running water and a stove.

I hope you can finish up necessary work without too much of a rush and that you will let me know any very interesting developments.

With best wishes for a lovely vacation,

Cordially yours,

Margaret E. Hodge

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Handwritten notes and signatures, including 'W. J. ...', 'L. ...', and 'S. ...'.

Dear Sir, I have the honor to acknowledge the receipt of your letter of the 10th inst. and in reply to inform you that the same has been forwarded to the proper authorities for their consideration.

I have the honor to acknowledge the receipt of your letter of the 10th inst. and in reply to inform you that the same has been forwarded to the proper authorities for their consideration.

Very respectfully,
W. J. ...

Yours faithfully,
W. J. ...

Vertical markings on the right edge of the page, possibly a ruler or scale.

Re: - *China Medical*

July 17, 1924.

Miss Margaret E. Hodge,
"Ferncroft",
Wanlanacet, N.H.

My dear Miss Hodge:-

Thank you for your prompt reply to my telegram. I have not been able to get any answer from the Methodists as to just what they will guarantee toward current expenses but I am hoping for a reply from Mrs. Avana today. We will then cable Dr. Cochran at once.

I am enclosing a letter from Dr. Cochran and, altho I hate to do it, I cannot see any other way of handling this matter unless I send it on to you. If this is to go to the China Medical Board before the last of August, and Dr. Cochran says it should be in their hands surely by that time, then it will have to be handled during my absence. I will leave instructions with my office and with Miss Ruppel that if this comes in from the field for the China Medical Board that copies should be made at once and envelopes addressed to the members of the committee and sent to you so that you can send them out for the committee's approval if you think it wise and they can then be returned to you and sent to the China Medical Board. I hate to ask you to do this during your vacation but there seems to be no one else to whom I can turn.

I trust that you really are having a rest and that you are enjoying the country.

Yours very sincerely,

Lucy Lepper

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Re - No. Chain Medical.

July 17, 1924.

Miss Margaret E. Hodge,
"Ferncroft",
Wonalancet, N.H.

My dear Miss Hodge:-

You remember that I had \$17,500 to invest in short term securities for the Woman's Committee account. I have purchased \$17,000 Fisher Body Corporation 6s due in 1928.

This has been done after very careful consideration and after having interviewed several of the officers of the Bankers Trust. This is a very safe investment and altho it is a little long in term they have been so readily marketable that the bank said I took no chance whatsoever in purchasing these securities for this account as they could be sold at any time. I had to pay a premium of 1-3/8 but that makes them yield pretty nearly 5% and I could not find any security in a short term which would bring any where near this yield.

If you do not approve of them I will sell them at once but it seemed to me that it was the best possible thing I could do and therefore I made the purchase subject, of course, to your approval.

I have instructed Miss Stout to get in touch with Mr. Arrow-smith if you feel that we should not hold these securities. There is no question in my mind but that the security behind these bonds is perfectly good.

Yours very sincerely,

Lucy Lepper

LL:JS

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July 24, 1924

Miss Margaret E. Hodge,
"Ferncroft",
Komalancet,
New Hampshire.

My dear Miss Hodge:-

I am forwarding herewith copy of a letter which Miss Lepper has just received from Dr. Leonard, also copy of my acknowledgment. It does not seem to need an urgent answer but I thought perhaps you would like to read it and write her.

In regard to the bronze tablet, I will quote the paragraph pertaining to it in Miss Lepper's letter of May 16th 1924 to Dr. Leonard:

"I am enclosing the minutes of the meeting of the Woman's Committee of the School of Medicine of the Shantung Christian University which we held April 29th. You will note that you and I were to get together concerning a bronze tablet for the Caroline Owsley Brown residence. Do you want me to send you a Mission Order for \$100.00 which, as you remember, was the amount given by the Illinois Synodical Society for this tablet, or can you get it for less and could the rest of the funds be put into the regular building? Mrs. Roys thought you could probably get it for less in China."

I sent Miss Ruppel a memo to please take up with me the matter of the appeal for aid to the China Medical Board when it comes in. I have heard nothing from her in regard to it, nor has anything been received in this office. But when it does come in we will take the matter up with Mrs. Roys, in accordance with your letter of July 21st.

Sincerely yours,

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

WOMAN'S COMMITTEE
MISS MARGARET E. HODGE
CHAIRMAN

"Ferncroft" Wonalancet,
July 28, 1924.



Miss Jessie I. Stout
156 Fifth Ave.
New York, N.Y.;

My dear Miss Stout,

I have replied to the letter of June 20th from Dr. Leonard which you sent me July 24th, and enclose the carbon for your files where I think it belongs. If I have made any mistakes Miss Lepper can correct them when she returns. The place from which Dr. Leonard writes is Peitai Ho, a summer resort by the sea. I have added a personal note about her health.

Will you ask Miss Kerr to attend to the wording of the tablet? If she can model it after the Jubilee or Sage Legacy tablets and not consult the Illinois women it probably will be simpler, but she can use her judgment as to that. Perhaps if she can give the dimensions of those tablets or give a suggestion as to what she thinks is the smallest size permissible it will help Dr. Leonard. I am sure that none of us wants it very large.

I hope that things are going smoothly with you and that the weather is not bad. My sister and I are enjoying our life here and specially in living in a nice little cabin a few minutes' walk away from the main house where we can have all the privacy we want and I can use the type-writer without fear of annoying the people in the next room. I am looking eagerly for the new ribbon that Miss Ruppel is sending me.

Please remember me to the girls who are not off on vacation.

Cordially yours,

Margaret E. Hodge

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150 Fifth Avenue
New York City
July 31, 1924



Miss Lucy Lepper
156 Fifth Avenue
New York City

My dear Miss Lepper:

The Executive Committee of the Cooperating Committee for Women's Union Christian Colleges in Foreign Fields met June 23rd to consider matters connected with the organization of the central office which had been committed to it by the Cooperating Committee. The enclosed statement will give you a report of what was done.

It seemed to the Executive Committee that a report of the re-organization of the Joint Committee into the Cooperating Committee and the establishment of the central office should be reported to the colleges. Realizing that the Cooperating Committee is not organized to deal directly with the colleges, we are asking you to forward the enclosed statement to The School of Medicine of the Shantung Christian University, if this method of procedure and the request contained in the communication meet with your approval. A duplicate copy for your files is enclosed.

Full and up-to-date information regarding the colleges must be in Miss Tyler's hands if she is to do her work successfully. It seemed to the Executive Committee that the most effective way would be for her to correspond directly with some one in each college especially appointed for this purpose. We definitely take the position that the Executive Secretary should not correspond with the field on any matter except publicity, all other communications going properly through the college Boards in America.

If you approve the request contained in the enclosed statement, may I ask you to do two things? First, will you forward this statement promptly to The School of Medicine of the Shantung Christian University? Second, will you reinforce it with a word of your own? It is very important for Miss Tyler's work that she be able to establish correspondence with a publicity secretary in each college as soon as possible, and we hope that you will do all in your power to bring this about.

all May I make another request? It is that as soon as possible after September 5th, you send to Miss Tyler at 25 Madison Avenue, any material regarding The School of Medicine of the Shantung Christian University that you may have on hand and that will help her in beginning her work. I am sure that she will be glad to have the latest printed matter, including a catalogue, if you have one that you can send her.

Sincerely yours,

Elizabeth R. Bender

Secretary, Cooperating Committee for
Women's Union Christian Colleges in
Foreign Fields

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162 *Shantung C. Col.*

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

WOMAN'S COMMITTEE
MISS MARGARET E. HODGE
CHAIRMAN

"Ferncroft", Wonalancet, N. H.
Aug. 7, 1924.



Miss Jessie I. Stout,
156 Fifth Ave.,
New York, N. Y.;

My dear Miss Stout,

I have read with interest the letter and enclosures from Miss Bender which you sent me and approve of the plan for publicity adopted by the Cooperative Com. When it is sent to Dr. Leonard the only thing I can suggest for the covering letter is to emphasize that this Com. is not administrative and that only publicity material should be sent to Miss Tyler. Also that we hope by having such material from all the Woman's Colleges go to the one person to simplify correspondence ^{for} ~~from~~ the field and to make a stronger appeal to the people in America.

It might be a help to Dr. Leonard's peace of mind to call her attention to the fact that Miss Olson was elected for only six months so as to wind up the affairs of the Joint Com.

I hope that the heat of these last days is not exhausting you and the others in the offices. It is bad even here but our nights are comfortable.

Miss Tyler will not be at ~~at~~ 25 Madison Ave. until Sep. 1st. When you send her your material will you -- no, I will attend to that when I return.

Sincerely yours,

Margaret E. Hodge

Enclosures

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August 22, 1924.

Miss Margaret E. Hodge,
"Ferncroft",
Wonalancet,
New Hampshire.

My dear Miss Hodge:-

I have just had a long talk with Dr. Scott concerning the application for aid for the Medical work at Shantung Christian University from the China Medical Board.

It seems to me that we have got to go a bit slowly in this thing or we are going to get very involved and hurt the cause more than help it.

A letter came to you, or me, from Mrs. McDowell asking that we copy it and send it on to Mr. Greene. There was not much in it except to tell him that we were going to make an application for aid and asking the latest possible date at which it could be sent and arrive in time for their fall meeting. She also explained that the reason for our delay was due to the fact that we were waiting to hear from the field.

Dr. Scott has received a letter from Dr. Balme which throws quite a bit of light on the plan of the Field Committee. The Field Board took the following special action:

"ENLARGED HOSPITAL SCHEME"

Voted: That the General Scheme of reorganization of Hospital, as outlined by Mr. C. W. Anner, Architect to the China Medical Board, be approved in principle and submitted to the Joint Boards with the request that it be made the basis of an appeal to the China Medical Board for their favourable consideration and financial assistance.

Estimated Cost of Enlarged Hospital Scheme

Hospital Building for 200 beds for men and women	Max. \$200,000
Private Patients' Pavilion	30,000
Mechanical Plant, including heating, electric generator, steam for sterilisers	60,000
Furniture and equipment in addition to that already in use	30,000

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AUG 22
1924

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Remodelling of present Hospital and Out-patient Department	30,000
Additional Residence	13,000
Well and Pump	10,000
Addition to Nurses' Dormitories	7,000
Removing and re-erecting some existing buildings	17,500
Gas Plant	1,500
Architect's Fees and contingencies	26,000
	<hr/>
	\$425,000 "

Their present plan looks to the utilization of the present In-patient Hospital as an enlarged and extended Out-patient Department (the upper wards being converted into additional laboratory space for the Medical School), and to the erection of an entirely new In-patient unit for 200 beds, male and female, on the site at present occupied by the houses in which Dr. Cochran, Dr. Wheeler and Mr. Harmon reside. It is a comparatively small matter to remove these houses and replace them on the Arts Campus, and the cost of so doing and of the additional land needed for them is a mere trifle compared to what it would have been if they had attempted to purchase the land and Chinese property immediately north of their now existing In-patient Department and erect a parallel building which would subsequently be connected with the old one. The money so saved, together with the economy which shall be effected by not needing to enlarge the present Out-patient Department will adequately compensate for the additional cost of rebuilding the whole In-patient Hospital instead of one half of it, whereas there will be the additional satisfaction of having a hospital which was built as a single unit instead of being faced with the difficulty of combining two separate buildings.

It seems to me that in view of this plan any application which the women may make must be made after careful consultation with our Joint Board and we ought to be pretty sure that the British Joint Board approves as they own the land on which we will build this addition to the hospital. I can readily see that this is a great gain to the School of Medicine and the old university but it certainly doesn't make it much of a woman's proposition. It now combines the work of the men and women so closely that it is hard to tell where the responsibility for this with the Women's Committee begins or ends.

Dr. Scott feels that he and I and a Methodist woman, if we could get hold of one, should try and get a personal interview with Mr. Greene first and then submit the whole thing in writing. The Methodist women have operated so independently that I am just wondering how they would feel when they realize how closely we as a committee are tied to the Joint Board. Do you think they do realize it?

Mrs. McDowell sent me an outline to follow in making a presentation but I am inclined to think that it would be very unwise for us to go ahead and operate independently, making our request without consultation with Dr. Scott and other members of the Joint Board for we certainly are a committee of the Joint Board.

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AUG 22
1924

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I should like your counsel very much on how I had better proceed. Dr. Scott insists that I am Treasurer of the Joint Board and that my contact with the China Medical Board ought to be from this angle but stressing also the fact that we are representing the women.

I am sorry to bother you but please let me hear from you.

Yours very sincerely,

Lucy Lepper

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S.

156 FIFTH AVENUE
NEW YORK

WOMAN'S COMMITTEE
MISS MARGARET E. HODGE
CHAIRMAN

"Ferncroft", Wonalancet,
Aug 26, 1924.



Miss Lucy Lepper,
156 Fifth Ave.,
New York, N.Y.;

My dear Miss Lepper,

I have read with interest your letter of the 22nd inst. in regard to the appeal for the Shantung Medical School to the China Medical Board and agree with you that we must go cautiously.

Dr. Balme's letter to Dr. Scott does give us the detail that we were waiting to receive so that we could act intelligently and it also proves that the matter has now become one that affects the whole University and not just the women's part. It is evident from their resolution that the Field Com. recognizes the necessity of having the approval of the Joint Boards and presumably a duplicate of the letter sent to Dr. Scott went to the British Joint Board. I think that both the Woman's Com. and the American Joint Board should pass upon the plan, and that the Woman's Com. should act first and recommend action to the Joint Board. It was made quite clear to us when we agreed to the union of the two Schools of Medicine that it was a real union and not just a co-operative plan, and I think the whole Woman's Com. understands this. At the same time I think we should take the initiative because the use of the women's money is involved, and also as I understand it the only ground for an appeal to the C.M.B. is for the women's work and what grows out of it based on the fact the the Woman's Medical was practically left out of the benefits of the Union College Campaign.

I do not agree with Dr. Scott that because you are treasurer of the Joint Board your contact with the C.M.B. must be from that angle. If I remember rightly you were made its treasurer because you were treasurer of the Woman's Com. "which was the only part of the Joint Board that had any amount of money". The Woman's Com. had already opened negotiations with the C.M.B. and I feel sure that the way is open for us to continue. At the same time if it would strengthen our cause to have the appeal come from the Joint Board I am perfectly willing and I feel sure that Mrs. McDowell will be also.

I think her request to write to Mr. Greene will be carried out in the spirit if you telephone to his office and arrange for a personal interview getting several dates that will suit him. This is the plan we followed when Dr. Cochran and Dr. Leonard were here, they two and Miss Bender and I having a talk with Mr. Greene who advised us as to the best way to make the request to the C.M.B. I approve of Dr. Scott going but Mrs. McD. should be the spokeswoman.

You have a copy of my letter of Aug. 14 to Mrs. McDowell, although I did not say much of importance in it. But since she expects to be in Onon-ta until the beginning of Sep. why not write her at once and see if she cannot stop in New York on her way home? Then if you have her possible dates and

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those of Mr. Greene you can work out a time for the meeting. She might also suggest a Methodist woman in New York who could attend in her place if she cannot come, I should suppose Mrs. Haven would be the natural one.

As to the plan itself, I would like to talk it over with the Com. before committing myself, for I do not feel that I know enough of all the situation just yet. It is evidently a far-reaching plan to readjust the whole physical plant of the Medical School and make it a real entity, and I approve of looking at it in that way. At the same time it is evident that that some parts are more necessary than others, in other words that it is a progressive plan.

Supposes we do approve of it as a whole. Then we must decide what is immediately necessary, then for how much the Woman's Com. will be responsible, then whether the Joint Board will assume the rest. I do not think it would be possible to say in any hard and fast way that of each detail that it belongs to the men or to the women. But we must remember that the money we now have was given for the Woman's Medical School and send it definitely to help it. I wrote to Dr. Leonard suggesting that they arrive at a general estimate of what the additional current expense is annually because of the union of the two Schools and that perhaps this might be the basis of the amount contributed by the women. Of course each denomination will have to adjust according to their own organization. We are a part of the general Board, with the Methodists there are two distinct Boards. This, however, is an aside.

In approaching the C.M.B. my suggestion would be that we find out from Mr. Greene whether it would be better to make the appeal as from the women alone or from the Joint Board. That in any case we emphasize the women's side, tell what we have ~~asked~~ in cash and pledges and hopes, and ask them to give us dollar for dollar. Then if he advises against this we can redouble our request if we think it wise. We should also I feel sure consult him as to the wisdom of asking for a grant for current work which in a way is the most necessary of all. My files are at your disposal. I am sure we must be as definite and explicit as possible.

I am sending a carbon of this letter and yours to me to Mrs. Roys asking her to give you her advice. You are at liberty to quote me as much as you wish to Mrs. McDowell.

I am planning to be in the office on Sep. 9th and will go down earlier if you send for me. This is so important that I will be glad to do anything I can to help.

Cordially yours,

Margaret E. Hodge

It is good to know that you are safely back and that you had such a delightful vacation. I love London too.

P.S. Do you not think it would be a good plan to ask Mrs. McDowell to have a meeting, regular or informal as the case may be, of the Woman's Com. if she is to be in New York in Sep? You can get my dates from Miss Royce.

*Shantung
file* *Lepper*

MEMORANDUM

December 18, 1924.

TO MISS HODGE,
FROM MISS LEPPER.

My dear Miss Hodge:-

It was early in January 1923 that the first actual steps were taken towards an amalgamation of the North China Medical College For Women at Peking with the School of Medicine of the Shantung Christian University. A building agreement was projected at this time consisting of one dormitory unit, two staff residences, land for the above, women's rooms in the Medical School, equipment, land for new hospital and a women's hospital, private pavilion to out-patient department. This whole program presented an expenditure of approximately \$300,000. gold.

The starting of this program was made possible through Presbyterian women's gifts obtained through the Union Christian College Campaign, and other gifts from the Presbyterian women's societies and individuals, also a gift of \$25,000.00 from the Methodist Episcopal women and a grant of \$50,000. from the China Medical Board. The women's dormitory has been completed, also a residence. Land has been purchased for the hospital and residences, grading and roads and a wall have been cared for, a room in the Medical School equipped, and the dormitory equipment provided.

The estimated cost to complete this building program is as follows:

	<u>Chinese Currency</u>
Hospital Building for 200 beds, for men and women	\$200,000.00
Private Patients Pavilion	30,000.00
Removal and re-erection of three residences	10,500.00
" " " " Students' Commons and one Dormitory	7,000.00
Mechanical Plant, including heating, steam for sterilisers, electric generator, etc.	60,000.00
Furniture and equipment, in addition to what is already in use in present hospital	30,000.00
Re-modelling of present hospital for Out-patient Department and laboratories	30,000.00
Well and Pump (our share of additions to present University plant)	10,000.00
Additional Residence	13,000.00
Addition to Nurses' Dormitories	7,000.00
Gas Plant	1,500.00
Architect	25,000.00
	<u>\$425,000.00</u>

There is on hand unexpended of the contributions already received very nearly \$150,000. \$90,000. additional will be necessary

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to complete these building operations.

The China Medical Board has offered a grant of \$50,000. toward the balance needed with the proviso, that the college raises \$10,000. gold for this building and equipment. We are very anxious to secure this conditional gift of \$50,000. from the China Medical Board as soon as possible so that we may be able to finish this building program early in 1926.

Yours very sincerely,

Lucy Lepper

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Shantung Christian University

TSINAN, SHANTUNG PROVINCE
CHINA

New York Office

156 FIFTH AVENUE
ROOM ~~202~~ 916.

March 9, 1925.

RECEIVED

MAR 10 1925

MISS M. E. HODGE

TO THE MEMBERS OF THE WOMAN'S COMMITTEE OF THE SCHOOL
OF MEDICINE OF THE SHANTUNG CHRISTIAN UNIVERSITY.

Mrs. Wm. F. McDowell,
Mrs. J. M. Avern,
Mrs. Wm. I. Haven,
Miss Hodge,
Mrs. Roys,
Miss Leyper.

Dear Friends:-

There will be a meeting of the Woman's Committee
of the School of Medicine of the Shantung Christian University
on the 6th of April, at nine o'clock in Room 916, 156 Fifth Ave.,
New York City, which will adjourn in time to attend the meeting
held at 10:30 at 25 Madison Avenue. The committee will be to-
gether again for luncheon at one o'clock. The place for this
luncheon will be given out at the morning session. Please let
me know if you will be able to attend the luncheon meeting so
that reservations may be made.

Sincerely,

Jucy Leyper

Secretary and Treasurer.

W30 Can't you have this meeting at
25 Madison Ave., and thus give
us a little extra time? How would

3/11/25 M. E. H.

I go about this to find a room?
Call up 25 Madison and the girl at the phone can tell
you how.

0903



April 14, 1925.

Miss Lucy Lepper,
Building.

My dear Miss Lepper:

I have just read a carbon of Dr. Cochran's letter of March 17 to you in regard to the Dean and Assistant Dean of Women in Shantung University.

My recollection is that the Board of Governors voted in favor of Dr. Heath as Assistant Dean. I am wondering, however, that in view of the various complications, if it would not be better for the Woman's Committee to take a vote by correspondence in regard to Dr. Heath, following Dr. Cochran's suggestion.

We certainly did not act on it at the recent meeting of the Woman's Committee. Will you take it up with Mrs. McDowell, not only because she is Chairman but also because Dr. Heath is a Methodist.

Very cordially yours,

Margaret E. Hodges

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THE WOMAN'S BOARD OF FOREIGN MISSIONS
of the
PRESBYTERIAN CHURCH IN THE U.S.A.
156 FIFTH AVENUE
NEW YORK, N. Y.

RECEIVED

June 23, 1925.

JUN 24 1925

TREASURERS OFFICE

Memorandum

Miss Lucy Lepper,
B u i l d i n g.

My dear Miss Lepper:-

Can you attend to this letter for me from Miss McDowell of June 18th?
And answer her?

Is. Thoburn members: Dr. Speer, Mrs. Fleming, Miss Hodge.
I am due here Sept. 14th. Federation Ex.Com. Sept. 23, 24. I start
to Texas, etc. about Sep. 30.

Very sincerely,

Margaret E. Hodge

MEH/AR.

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TREASURER'S VOUCHER.

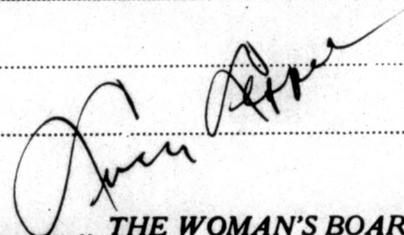
*Entered
p. 81
M.S.G.*

No. 43 \$ 30,000.00

Treasurer:

Pay to BOARD OF FOREIGN MISSIONS

Check No. 44 - Oct 29, 1925 Paying for a draft which is to be sent to
Dr. Samuel Cochran, Dean of Women of the School of Medicine of the
Shantung Christian University, Tsinan, China.



Date Oct. 29, 1925

THE WOMAN'S BOARD OF FOREIGN MISSIONS

Account Womans Committee-School Medicine
Shantung Christian University

Per W. S. Gorham

Form of Expense Miss Lucy Lepper, Treas.
156 Fifth Avenue, New York City

Approved by Principal
7,224.56.78
7,587.39 Income

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Shantung Christian University

TSINAN, SHANTUNG PROVINCE
CHINA

New York Office

156 FIFTH AVENUE
ROOM ~~2011~~ 916.

PLEASE RETURN TO MISS LUCY LEPPER

November 10, 1925.

TO THE MEMBERS OF THE WOMAN'S COMMITTEE- SCHOOL MEDICINE
SHANTUNG CHRISTIAN UNIVERSITY.

Dear Friends:

Word has just come from Dr. Samuel Cochran that the Letter of Credit for \$100,000. which was issued to the Yokohama Specie Bank is not going to be readily negotiable. It seems that this bank has practically no competition and, therefore, is not inclined to be particularly obliging. They have refused to give the Shantung Christian University a fair rate of exchange on this Letter of Credit. In fact, it is five dollars Mexican lower than could be obtained thru other sources. The University has, therefore, asked that we cancel this Letter of Credit and allow them to make drafts on our Committee thru the associated mission treasurer at Shanghai. We are not allowing other colleges to do this and I, therefore, hesitate to make an exception in the case of the Shantung Christian University for I foresee that it may open the door for similar requests.

The land has been purchased and prompt action had to be taken in order that payments could be made. I therefore purchased a draft for \$30,000 of our Presbyterian Board and sent it on to the University asking them not to draw upon the Letter of Credit at the Yokohama Specie Bank but that hereafter we would either send them drafts purchased here in New York or steps would be taken to allow the financing to be done thru the associated mission treasurer. Such drafts sent to the University can be negotiated anywhere. Mr. Myers, the associated mission treasurer, can handle them or they can shop around at the different banks and clearing houses and thus obtain the best possible rate of exchange. Personally, I am inclined to continue this method. That is the way they are handling the accounts in Ginling College.

I am asking first, the approval of the Committee for the cancellation of this Letter of Credit with the Yokohama Specie Bank.

Second, your approval of the purchase of drafts up to the amount authorized for the Letter of Credit, namely \$100,000. to be forwarded to the University treasurer as required.

May I have your approval or disapproval of these two recommendations by return mail?

Reports from the field are most encouraging. Dr. and Mrs. Cochran are sailing for the United States in January and upon their arrival in this country will be at the Missionary Apartments in Princeton.

Yours very sincerely,

LL:WSG

Lucy Lepper

Agree
Agree
C. L. Knapp

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Miss Lepper,
Building.

My dear Miss Lepper:

I am in receipt of your letter of November 10 in regard to the Letter of Credit issued to the Shantung School of Medicine.

In view of the statement from Dr. Cochran, my vote is in favor of approving the cancellation of the Letter of Credit with the Yokohama Specie Bank.

Second, I approve of the purchase of drafts up to the amount authorized by the Letter of Credit, namely, \$100,000. to be forwarded to the University treasurer as required.

Very sincerely yours,

Margaret E. Hodge

MEH:R

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Miss Lepper

January 5, 1926.

Miss Hodge

My dear Miss Hodge:

I understand that there will probably be a meeting of the Shantung Christian University Committee down at Atlantic City. I cannot be there as I will be in Ohio at this time and there are some things which ought to be acted upon.

First, the actions which were submitted to the Committee November 10th, 1925 by correspondence should be approved. I will attach a copy of the letter which was sent out at this time. I will also attach to this correspondence which has come to me from different sources which I think should be of interest to the Committee and they might wish to take the same action in regard to the recommendations submitted by the Yenching College Committee.

Yours very truly,

Lucy Lepper
Associate Treasurer.

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October 11, 1926.

Miss Elizabeth R. Bender,
150 Fifth Avenue,
New York City.

My dear Miss Bender:

Miss Hodge asked me to write you a short statement of the request from the Shantung Christian University that we send out building fund money in three separate letters of credit of \$20,000, \$20,000 and \$30,000 each, in order that the college might take advantage of the present low rate of exchange and place the money on fixed deposit for a year. Our Finance Committee of the North American Section, Board of Governors felt that we were hardly justified in making available funds for building purposes which might not be needed and which the field evidently felt would not be needed at least for a year, in order to take advantage of the exchange situation.

We felt that if the field Board of Managers could give us the dates and amounts as to when money would be needed for actual construction, that then the committee would be justified in deciding how much of our building fund money should now be converted into silver. It was our feeling that if we knew that \$20,000 might be needed within the next three or four, or even six months, we could then consider buying at once, or placing future contracts.

I found that we could purchase Mexican here in New York City through the Hong-Kong Bank, and hold it on deposit, getting 2% interest on regular deposit and 3% on a fixed deposit of three months or more. We can also buy on future contract, putting in our order now at the present rate of exchange, for any amount which we may need and paying for it on the date set. I am enclosing a copy of our cable to Dr. Balme.

Yours sincerely,

Treasurer.

MOR

0910

Carbon for
Mrs. Shaw

7 days
re Shantung

15th October, 1926.

Miss Margaret E. Hodge,
156, Fifth Avenue,
New York City.

My dear Miss Hodge,

You will know without my saying so how full these days have been of glad memories and how very thankful I have been to visit once more places where Dr. Roys and I worked together. I am perfectly delighted with the situation in Shantung University and it is of the affairs of the Women's Unit that I want this morning to write. The sending back of reports to head quarters or writing any letters at all has been practically out of the question because of the wicked schedule which has been laid out for our deputation. The Evaluation Conference exhausted every atom of one's strength of mind and body. The committee meetings were called at 7 o'clock in the morning, the afternoon sessions began at 2.00, leaving no quarter of an hour for rest at noon, and one evening session ran on well toward midnight. None of us was thinking clearly and I feel a good deal of the benefit of the conference was lost because of the impossible schedule of meetings.

Yesterday I met with the Women's Unit. Up to this time it had not been organised. Dr. Heath was elected chairman and Dr. Morgan secretary. The only items on the building programme relate to the new hospital plans, which before long you will be seeing in New York. We went carefully into the total women workers required if the work for women in the University is to be carried on satisfactorily. I think when you were here you and Mrs. Avann also investigated this matter. There must be as an irreducible minimum if the work is to be adequately carried on a total of fifteen women workers, six with teaching ability, six nurses, two with a certain degree of business training and executive ability, one of whom can carry the responsibility of house-keeper. I am so hoping that the American Board may still be brought to see the tremendous opportunity of having a woman member of the staff located here. I realise the inadvisability of pressing ^{even} the Methodist Board or our own Board to guarantee a quota of six, but I cannot say too strongly how deep my conviction is that this must be our objective. I also feel that we must keep quite clear the quota of workers for which our Presbyterian Board is now responsible in the University as such, and our new responsibility since the amal-

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gamation of the two colleges for the women's work. We shall always want to think of the needs from the women's point of view and be very sure that the Women's Unit stands on its own feet, avoiding if possible the necessity of fighting for its existence in competition, so to speak, with the university quota.

To me the greatest danger point in the whole situation in Tsinan, so far as the Medical College is concerned, lies in the nursing situation. Miss Pollard has been and still is desperately ill and we must entirely eliminate her in any plans for the future. Miss Logan has not yet returned and the two Dinkelackers have been carrying the tremendous responsibility of the hospital and the Nurses' Training School alone so far as foreign colleagues go. No two human beings could possibly satisfactorily bear such a load and although they have done most creditable work the lowering of the morale in the department of nursing is to me quite evident. The general standards in the hospital are not what they were a few years ago. It is no-one's fault but lies entirely in the matter of the nursing force being under-staffed. # The whole of North China looks to Shantung University for its supply of supervisors in nursing. Mission hospitals are as a matter of fact at present actually training better nurses than the university is doing. I am convinced that we have no right to continue taking in Chinese men and women to train as nurses if we cannot do a better job at training. At present the work will not bear inspection in this line. I am going back home with a determination that we as a Board should face clearly the need here in the department of nursing and decide whether any available nurses ought not rather to be sent to an institution like this where they will train national nurses instead of being assigned to mission hospitals where their whole work consists of their personal nursing activity. Even with Miss Vanderbilt from our Board and Miss Wilson whom the Methodist Board is assigning to Shantung, who will of course have to spend their time in language study for the immediate future, we shall only have five nurses here, and that is just where we were five years ago. The Dinkelackers are due to go on furlough within the coming year. You will recall that the China Medical Board has made the definite statement that nurses are more needed in China than doctors. I do feel that we must bear in mind this particular need and make everything that we do by way of recruits secondary to securing the nurses needed. I wonder about Mrs. Caldwell? Is the salary which she was giving to Miss Cochran available and could we not send one more nurse with the clear understanding that it is quite outside the quota for which we technically as a Board are responsible? We are hoping to secure one nurse from the Canadian Board and one possibly from the S.P.G. The English Baptist Mission has also agreed to send someone to fill Miss Pollard's place. But even with these conditional promises the situation is

No. I realize that perhaps Miss Vanderbilt is raising Peggy Cochran's salary.

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truly desperate. I wish sincerely that we could get the Lutheran Board, which now supports Dr. Braafadt, to send out a nurse. If anyone on the Women's Committee at home has an opportunity to urge this matter do ask her to do so.

The other matter about which we spent much time and discussion has to do with the financial appropriations needed. We are now entering the period from the third to the sixth year for which in the agreement drawn up when you and Mrs. Avann were in Tsinan, each of our two Boards is responsible for \$8,000 Mex. This means of course an increase of \$1,500 gold, and I hope we will keep in mind the fact that we are now reaching the period when this advance is necessary.

Dr. Miner's report will soon be reaching your office. You will notice one item in regard to the purchase of land. The Field Board of Managers has authorized this and yesterday the Women's Unit took action endorsing it. It is a small strip of land between Leonard Hall and the Anglican Hostel. It is at present a small cemetery. The title to the land lies in the hands of some Chinese who are friendly to the institution and the price asked is most reasonable. We must also keep in mind the fact that as soon as conditions become more peaceful in China we shall be faced with the immediate necessity of providing more dormitory room. The present dormitory - which incidentally is a great delight to me in its arrangement - can accommodate 66 girls, at present 53 are housed in it, three places being reserved for three students who because of unsettled political conditions have as yet been unable to reach Tsinan. We should plan definitely for dormitory space for an additional 75 women students. Approximately \$37,000 gold would be needed for this. I have no doubt whatever that fully 100 women students will apply, and might be received if we had space to house them, within a year or two after the establishment of some degree of order and peace here. Our three feeders for the University, namely T'engchow, Wehsien and Tehchow, will undoubtedly be able to supply good material. I am interested in a suggestion that will eventually reach our Women's Committee, namely that houses now used by employees of the university, such as coolies, messengers, mechanics connected with the lighting plant, might be purchased by the Women's Unit and turned into living quarters for girls who wished to reduce the cost of living by doing a part of their own work. I am convinced that women medical students should never be allowed to take on such an additional burden. With their clinical work they have every bit of strain that even the strongest Chinese girl can stand. The theological women students on the other hand have less exacting work and more leisure. It is they who seem to feel the cost of tuition and food and who express the desire to have an opportunity to reduce these costs by doing their own laundry and part of their own work. The buildings under consideration were

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put up before the Women's Unit was located and are unfortunately situated too near our dormitory. We shall need the site on which they stand eventually for it is the logical location for a new dormitory. The workmen now travel through the women's section. These buildings must either be walled off or secured by the unit. I strongly urge that the Women's Committee at present take no action on this matter. It would be quite premature to do so. I want to be sure that the buildings are worth any investment of our funds. My impression is that they are poorly built. At any rate the suggestion I felt should be brought to the attention of the Committee.

Another matter in which I am deeply concerned is the need of a good girls' middle school in Tsinan in connection with the University. We now have the beginnings of a boys' middle school but there is no overstating the serious hiatus which at present exists between the preparation afforded by our mission schools and the entrance requirements of the university. The need in regard to the men students is very great but it is much more apparent as I have been studying the girls institutions in this province. We also need a senior middle school which will attract the city people of Tsinan. They have no way of preparing for entrance to the university. Apart from the initial output for buildings and equipment such a school would in my judgment be self-supporting from the start. We could get on quite well with one set of buildings to be used by the men and women students either simultaneously in a coeducational venture or alternately. The same staff could minister to both groups. Separate sets of dormitories would complete the needs. I have not yet read Dr. Miner's report but I hope she touches on this matter. What I have written is intended to point out certain facts which lie behind this great need.

I wish I could tell you about the Evaluation Conference here but that is impossible for lack of time. You may recall how distressed I was when in Executive Council strong opposition was expressed to my contention that Chinese should be regular members of the Evaluation Conference. Dr. Speer himself felt so strongly on the other side that I very much questioned the wisdom of my own position. Although the conference here was originally planned for foreigners alone, to follow a conference of Chinese alone, pressure was brought to bear by certain missionaries who felt such a course would be disastrous and four days of our conference were held jointly with the Chinese. In the light of all that was accomplished by way of the creation of confidence in place of suspicion and the building up of a true spirit of cooperation one cannot feel too thankful that this plan was followed. No single phrase used in English was allowed to go without translation. The delay of such a process of course was maddening to one who like Dr. Kerr wished things to move for-

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ward more rapidly. Fortunately for me my language has come back sufficiently to make it possible for me to follow the Chinese, but even if that were not true I should have stood strongly for the time-consuming process of translation and interpretation. In this day we cannot afford to make a single move as foreigners without carrying the Chinese with us in closest consultation.

The Committee on Particular Problems

The question of indemnity came up in the conference of missionaries alone. These were representatives from the North China and Shantung Missions. It brought in a unanimous report to the effect that in no circumstance should indemnity for life or property be sought or accepted. The whole matter rested on principle. The right of the missionary to accept indemnity was not disputed but it was clearly stated that in no other way could Christian missionaries exemplify so clearly the teachings of Jesus Christ as by relinquishing voluntarily their legal rights in this matter. Without solicitation a strong statement was sent in drawn up by Pastor Ting Li-mei and endorsed by the Chinese delegates, to the effect that so far as they were concerned they would never accept indemnity for loss of property or life, not even if it were offered them without their solicitation. What it means to them to make such a statement is incalculable. From many sources our missionaries who followed such a course would be helped to replace property. For the Chinese to stand on such grounds is quite a different matter. Dr. Speer after the resolution had been read spoke at length and very forcefully against the position of relinquishing all rights for indemnity for property. Dr. Miller of Shuntenfu and Dr. Watson Hayes agreed with Dr. Speer's position, but the entire conference with the exception of these two endorsed the spirit of the resolution and came out squarely for a voluntary relinquishment of all claims for indemnity for property losses. The original resolution was modified by Dr. Lowrie to the effect that individual missionaries should relinquish for themselves these rights and the Board should take a similar course as cases came up, rather than present a statement abrogating for all time these rights. I did not speak to the question at all although you know how deep is my conviction. I felt it was fairer to allow the field to express itself wholly uninfluenced, and in all honesty I must say I regret that part of what Dr. Speer said might easily have been construed to mean that the home church would not be in sympathy with the action proposed. That the group in spite of Dr. Speer's presentation took the action it did shows clearly to me how deep-seated is the conviction that no form of indemnity should ever be accepted. My visit to the field has only deepened my own feelings in this matter.

We move on tonight to Anhwei. The change in sailing of our steamer for Canton unfortunately upsets my plan to be at Ginling to speak Founder's Day. I am personally sorry for this and I am particularly regretting that unavoidably I am upsetting Mrs. Thurston's plans, because months ago the ar-

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arrangement was agreed to, but I cannot make the Canton conference in time unless I sail the very day which had been set for Founder's Day.

Please give my affectionate greetings to all at 156. Miss Schultz is having a wonderful time. Her fresh interest in all the problems which we meet, her enthusiasm, her steady judgment and friendliness to the members of the national church are all endearing her to those whom we meet.

Very sincerely yours,

Mark M. Poy.

WWR/GMH

P.S. You will of course be intensely interested in the question of the Paotingfu Hospital. I have just summed up my convictions in the matter in a letter to Dr. Scott from which I quote as follows:-

"I had a long talk with Dr. Andrew Woods in regard to the Paotingfu Hospital situation. I believe his position is wholly justified when he insists on certain conditions before the gift for the hospital in Paotingfu be made available. His spirit could not be more admirable. He is deeply concerned that the hospital minister in the highest way to the needs of the Paotingfu district. In confidence may I say that he is quite justified in viewing with apprehension the lowering of the standards in the medical work done for women. Dr. Mackey is a dear saint but she has not kept up professionally. She would better, I think, in these latter years of her service give herself to the evangelistic work she loves than block a plan which looks toward better equipment in the medical line in her station. Dr. Woods' contention that the hospital should be under central management is sound. I had a long conference with Dr. Houghton in regard to this matter and am inclined to believe that it is nothing but sentiment on the part of certain members of Paotingfu Station which prevents them from accepting the reasonable conditions laid down by Dr. Woods. They do not wish to offend Dr. Mackey. This they say quite frankly. Dr. Woods' answer to this position is that if that is as far as the station can go they are obviously not the ones to whom he wishes to entrust a gift of money for the development of the medical work. What the end of it will be I do not know. The Chinese are now getting wind of the fact that they will probably lose the new hospital toward which they have been looking. They are less apt to remain quiet in this matter than certain of the foreigners are who fear to hurt Dr. Mackey's feelings. It is conceivable that they may force the station to take different action. At present however the matter looks as though June 1927 would come and Dr. Woods' gift be withdrawn. I am impressed with the fact that

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the medical situation has changed immensely since Dr. Roys and I were here. The fact that recently two law-suits have been started against P.U.M.C. shows the change quite clearly. Fortunately all the facts were available and exonerated P.U.M.C. from any blame, but if they are in danger of such a thing how dare we as mission hospitals run the risk of doing inefficient work, with the consequent danger of law-suits? It is poor medicine but it is also poor Christianity, I feel, to give anything less than our very best in a professional way. In the days when working on a wooden kitchen table with no anaesthetist or nurse Dr. Roys was obliged to take tremendous risks we were mercifully spared any untoward consequences. That is one matter, but deliberately to decline to bring up the medical work of any station to a higher point of efficiency when the gift is at hand to make this possible is quite a different affair."

M. M. R.

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Shantung
THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.
156 FIFTH AVENUE, NEW YORK



December 14, 1926.

MEMORANDUM

FROM Miss Hodge

TO Mrs. Shaw

My dear Mrs. Shaw:

I think I told you that the Ginling Committee had voted to let the people in China have the money for building on the basis of forward contracts. I wonder if you will be interested in seeing the attached letter from Mr. Loos, treasurer on the field, to Mr. Carter. The plan is something like the one you have for Shantung but it seems to me it does not guard the money as well as your plan. Please return the letter.

Cordially yours,

Margaret E. Hodge

MEH:R
Enc

*Letters returned
1/24/27*

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